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Washington

3100 Massachusetts Ave. N.W.
Washington, D.C. 20008-3600

To Ms Rosalyn Kelly
 At Office of Carol Resco
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From Jonathan Powell
 Telephone 202 808 4242
 Date 22/3/94 Time _____
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 (including cover)

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MESSAGE:



British Embassy
Washington

22 March 1994

Ms Rosalyn Kelly
Office of Carol Rasco
White House

(BY FAX: 456-2878)

3100 Massachusetts Ave. N.W.
Washington D.C. 20008-3600

Telephone: (202)
Facsimile: (202)

*Did Galston
have the
meeting?*

*Did someone
convey
why I wasn't
there?*

*Yes - they were
most apologetic for
being late &
missing the
opportunity
to meet you.*

Dear Rosalyn,

As promised I attach a bio note on Nick True, Domestic Policy
Adviser to Prime Minister John Major. I would be very grateful if
Carol could spare him just a few moments at around 10.15 am on
Tuesday 12 April. He will be seeing Bill Calston and Bruce Reed
for longer conversations.

Yours truly

J-N-R

J N Powell

~~*Carol -
The request is for you
to drop by for a
hand shake. He
meets w/ Bill at 10:30
and Bruce at 11:30*~~

nam

~~*And what is
my schedule???*~~

yes for hand shake

CURRICULUM VITAE**Nicholas True****Lives**

P6/b(6)

Married (1979) Anne-Marie Hood, 2 sons, 1 daughter

B 1961. West Bridgford, Nottinghamshire
Son of Edward True, Chartered Accountant Cooper Lybrand
then Finance Director, Meridian Ltd - textile company.

1963-73

Educated Nottingham High School (Captain of School)
Peterhouse, Cambridge (Scholar; BA Hons. (1973), MA)
(1972) 1st Class, Classics
(1973) 1st Class, History)
(Secretary, JCR 1972-73)

1973-76**Peterhouse, Cambridge**

Elected to post-graduate Studentship in Byzantine History
Tutored in history and classics.
Published articles on late Roman and mediaval subjects.

1976-82**Member, Conservative Research Department:****Specialised in economic and industrial policy: 1976-78****Senior Officer responsible for Home office policies: 1978-82.**

Personal Assistant to Lord Whitelaw 1978-82
(Lord Whitelaw was Deputy Leader, Conservative Party 1975-88;
Deputy Prime Minister 1979-88)

(also assisted Lord Whitelaw with his memoirs, published 1989)**Organised and managed Deputy Leader's General Election Tour 1979**

1982-86

Special Adviser to Secretary of State for Social Services

(SofS was Sir Norman Fowler MP 1981-7; appointed Chairman, Conservative Party National Organisation by John Major in 1992)

Seconded as Civil Servant to DHSS as adjunct to Ministerial Team

- * Assisted Sir Norman Fowler on all political matters
- * Involved in drafting of White Papers, major speeches etc.
- * Managed liaison between DHSS, Central Office and Party

Assisted in development of social services policy, including:

- * Introduction of general management to the Health Service
- * Foundation of decentralised control of NHS
- * Reform of social security system, 1986
- * Introduction of personal pensions

Worked in political team with Ministers including -

John Major, current Prime Minister;
Kenneth Clarke, current Chancellor of the Exchequer;
Sir Norman Fowler, current Party Chairman; and
Tony Newton, current Leader of the House of Commons

1986-1990

Executive Director, Public Policy Consultants Ltd.
later Public Policy Unit Ltd

New firm offering range of corporate services including:

- * Policy analysis
- * Economic and political forecasting
- * Research services
- * Publishing
- * Management consultancy in public affairs

One of two directors responsible for devising and implementing growth strategy, while managing and leading client services.

Clients directly serviced included Proctor & Gamble, Sports Cl, Britannia Airways, Merrell Dow, Citicorp, Engineering Industry Training Board, Association of District Councils, Shell (UK).

Firm grew from scratch to billings of £555,000 in 1989-90

1987 - on secondment to Central Office

Assisted in General Election, with special responsibility for attack on Labour tax and benefit promises

1990 - published "Giving - how to Help Charities More" proposing ideas which were adopted by UK Government in Gift Aid scheme in 1990 Budget

1986-90

Councillor (Conservative), Sheen Ward, Richmond, London 1986-1990

Conservative spokesman on:

- * finance
- * highways
- * community services

Deputy Leader, Conservative Group 1988-90

Also served on Richmond LEA Education Committee 1986-88

Governor, Shene School 1986-90;

Governor, St Mary Magdalene's School 1986-88;

Governor, Richmond Tertiary College 1986-90.

Leisure interests include:

- * sport (primarily cricket);
- * reading;
- * historical and genealogical studies (articles);
- * music (primarily opera);
- * Italy in all its aspects.

Articles in journals

Member, Board, Orange Tree Theatre 1990-

Trustee, Olga Havel Foundation 1990-4

Appointed CBE, New Year's Honours: December 31st 1992

1991-

Deputy Head, Prime Minister's Policy Unit, 10 Downing Street

Senior member of 7 strong team advising Prime Minister on:

- * All aspects of new policy development
- * Creation of 1992 General Election Manifesto
- * Managing disputes between Departmental Ministers
- * Production of policy speeches
- * Personally exercises oversight role in domestic policy formation and carries primary responsibility for education, social security and voluntary sector policy advice to the Prime Minister.

Led Whitehall team responsible for Prime Minister's main home policy initiative - Citizen's Charter White Paper - securing:

- * Agreement from Departments to 110 policy proposals
- * Production and publication of White Paper within 4 months
- * Agreement to implementation strategy

Policy underpins strategy of public sector reform in UK Govt. from 1991 to date.

Member of 1992 General Election Strategy Planning Team

During 1992 campaign co-ordinated and largely wrote all public speeches by Prime Minister.

After 1992 Election took special responsibility for Education, working with Education Department on new policy initiatives, in White Paper, "Choice and Diversity". Policy interests include:

- * Independent inspection of schools
- * School self-management
- * National testing and curricular policies
- * Teacher training reform
- * School accountability and parental choice
- * Publication of performance information
- * New school creation